

HARRY GWALA
DEVELOPMENT
AGENCY

2018/19 MID YEAR BUDGET & PERFORMANCE ASSESMENT REPORT

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1. PART 1- IN YEAR REPORT

1.1 Executive summary

Except of the adjustments to deal with matters that could not have been reasonable anticipated at the preparation of the budget, the budget is being currently implemented as approved. Performance against the measurable performance objectives is progressing and the remedial actions are being taken to address variances in actual versus planned targets and will be incorporated in the adjustments budget.

Schedule F Report | Office of the CFO

With regards to the progress in resolving problems identified in the audit report, the leadership is currently in the process of resolving the main issues raised by the Auditor-General which were as follows:-

- Inadequate monitoring of the action plan to confirm that effective measures were taken to address previous findings on compliance with key legislation relating to expenditure and consequent management.
- Development of standard operating procedures and technical indicator descriptors to assist in the development of indicators that clearly define the nature and expected level of performance.

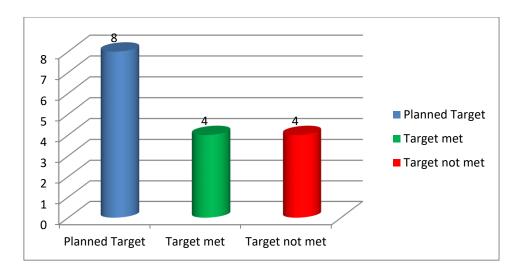
2018-2019 Harry Gwala Development Agency Organizational Mid-Year Performance Assessment

The overall performance of the Entity has 8 planned targets. A total of 4 targets were met and 4 could not be achieved. The table below illustrates the organizational performance. For more information regarding the list of planned, achieved and not achieved targets, the Mid-Year reporting template is attached as an annexure.

The table below shows the Mid-Year performance of the Entity compared to the previous financial year

Planned Target	Achieved Target	Target Not Achieved	Planned Target	Achieved Target	Target Not Achieved	Level of Satisfaction			
	Financial Ye 18 (Mid-Yea	_	2018/2019 Mid-Year						
16	5	11	8	4	4				

The bar chart below illustrate performance highlights for Entity for 2018/2019 Financial Year



This bar graph presents the highlights from the key performance measures included in the 2018/2019 IDP financial year. The HGDA score card had 8 planned targets to be achieve in all the KPAs. 4 targets were achieved and 4 targets could not be achieved. Performance achievement in all the KPAs is sitting at 50%. The performance of the Entity slightly improved.

Summary of the Entity Mid – Year Assessment 2018/2019



The chart above demonstrates that the Entity performance has slightly improved. It is important to note that there is a total of 4 targets which were

not achieved. The reasons and corrective measures were stated. However, the Entity has to ensure that the targets set are realistic.

The following movements in revenue and expenditure will inform the adjustments budget.

REVENUE ADJUSTMENTS

- There is an indication and awaiting written confirmation that budgeted revenue (allocation from the parent municipality) will not be received in full.
- There is an amount of R3 million for the RASET program, which was received by the entity after the approval of the original budget. The amount is a conditional grant which was received from COGTA through the parent municipality.
- There is no indication of confirmed additional grants, however, there is a need to decrease the budgeted amount for income from the sale of tenders.

EXPENDITURE ADJUSTMENTS

- There is a need to adjust expenditure
- downwards the amounts allocated for projects as some of the target were not met in quarter one and two.

1.2 InYear Budget Statement tables

Harry Gwala Development Agency - Table F1 Monthly Budget Statement Summary - M06 December

Description	2017/18				Current Ye	ear 2018/19		
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands								
Financial Performance								
Property rates	-	-	-	-	-	-	-	
Service charges	-	-	-	-	-	-	-	
Investment revenue	731	300	-	23	303	150	0	102%
Transfers recognised - operational	8 000	-	-	4 000	8 000	7 500	1	7%
Other own revenue	41	8	_	-	23	4	0	516%
Total Revenue (excluding capital transfers and contributions)	8 772	308	_	4 023	8 326	7 654	673	0
Employee costs	8 780	5 430	_	1 051	4 180	2 715	1 465	0
Remuneration of Board Members	280	350	_	16	188	175	13	0
Depreciation and asset impairment	739	800	-	64	374	400	(26)	(0)
Finance charges	2	9	-	1	5	5	_	
Materials and bulk purchases	-	-	-	-	-	-	-	
Transfers and grants	-	-	-	-	-	-	(2	
Other expenditure	5 894	8 719	_	422	1 717	4 360	643) (1	(0)
Total Expenditure	15 695	15 308	_	1 554	6 463	7 654	191) `	(0)
Surplus/(Deficit)	922) (6	(15 000)	-	2 468	1 863	(0)	1 864	(18)
Transfers recognised - capital	-	-	-	-	-	-	-	
Contributions & Contributed assets	_	-	-	_	-		_	
Surplus/(Deficit) after capital transfers & contributions	922) (6	(15 000)	-	2 468	1 863	(0)	1 864	(18)
Taxation	_	-	-	-	-	_	_	
Surplus/ (Deficit) for the year	922) (6	(15 000)	1	2 468	1 863	(0)	1 864	(18)
Capital expenditure & funds sources								
Capital expenditure	4 369	497	-	-	222	249	(27)	(0)
Transfers recognised - capital	4 369	497	-	-	222	249	(27)	(0)
Public contributions & donations	-	-	-	-	-	-	-	
Borrowing	-	-	-	-	-	-	-	
Internally generated funds	_	-	-	-	-	-	-	
Total sources of capital funds	4 369	497	-	-	222	249	(27)	(0)
Financial position								
Total current assets	16 023	14	-		17 168			
Total non current assets	4 369	497	-		222			
Total current liabilities	11 884	-	-		11 591			
Total non current liabilities	-	-	-		-			
Community wealth/Equity	8 509	511	-		5 799			
Cash flows	/2							
Net cash from (used) operating	217)	800	_	2 533	2 237	400	1 837	0
Net cash from (used) investing	(124)	(497)	_	_	(222)	(249)	27	(0)
	(36)		_	_	_	_	_	·
Net cash from (used) financing	(30)	_	_	_			_	

Harry Gwala Development Agency - Table F2 Monthly Budget Statement - Financial Performance (revenue and expenditure) -M06 December

MU6 December		 						
Description	2017/18	Current Year 2018/19						
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	Y varia
R thousands		<u> </u>		'	'			0
Revenue By Source		'		'				
Property rates							-	
Service charges - electricity revenue							-	
Service charges - water revenue							-	
Service charges - sanitation revenue							-	
Service charges - refuse revenue							-	
Service charges - other							-	
Rental of facilities and equipment							-	
Interest earned - external investments	731	300		23	303	150	153	102
Interest earned - outstanding debtors							-	
Dividends received							-	
Fines, penalties and forfeits							-	
Licences and permits							-	
Agency services							-	
Transfers and subsidies	8 000			4 000	8 000	7 500	500	6.
Other revenue	41	8		-	23	4	19	515
Gains on disposal of PPE								
Total Revenue (excluding capital transfers and contributions)	8 772	308		4 023	8 326	7 654	673	8.8
E was 19 on Bu Tang	I	1	1		'			
Expenditure By Type	0.700	5 420		1.051	1 100	0.715	1 165	54
Employee related costs Remuneration of Directors	8 780 280	5 430 350		1 051 16	4 180 188	2 715 175	1 465 13	7.
	200	330		10	100	175		
Debt impairment	730	900		64	274	400	(26)	-6
Depreciation & asset impairment	739	800		64	374	400	(26)	
Finance charges	2	9		1	5	5	-	
Bulk purchases							-	
Other materials	570	504		21	005	050	- (27)	-10
Contracted services	572	504		31	225	252	(27)	
Transfers and subsidies							(2	-6:
Other expenditure	5 322	8 215		391	1 492	4 108	616)	-
Loss on disposal of PPE							_	
Total Expenditure	15 695	15 308	_	1 554	6 463	7 654	(1 191)	-1:
	(6	(15		<u>'</u>	<u></u>			T
Surplus/(Deficit)	922)	000)	-	2 468	1 863	(0)	1 864	1783
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households,							-	
Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) Transfers and subsidies - capital (in-kind - all)							_	

Surplus/(Deficit) before taxation Taxation	922) (6	(15 000)	-	2 468	1 863	(0)	1 864 _	17832
Surplus/(Deficit) for the year	(6 922)	(15 000)	-	2 468	1 863	(0)	1 864	

References

- 1. Revenue includes sales of: (insert description)
- 2. Bulk purchases electricity
- 2. Bulk purchases water
- 3. Expenditure includes repairs & maintenance of:
- 4. Previously described as 'bad or doubtful debts' amounts shown should reflect the change in the provision for debt impairment
- 5. All materials not part of 'bulk' e.g road making materials, pipe, cable etc.

Harry Gwala Development Agency - Table F3 Monthly Budget Statement - Capital

Expenditure - M06 December

Description	2009/10	Current Year 2010/11						
20001.puon	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD varian
R thousands								%
Capital expenditure by Asset Class/Sub-class								
_								
Infrastructure		-	-	-	-	-	-	
Roads Infrastructure	-	_	-	_	-	-	_	
Roads	-	_	_	_	_	_	_	
Road Structures	-	_	_	_	_	_	_	
Road Furniture	-	_	_	_	_	_	_	
Capital Spares	-	_	_	_	-	_	_	
Storm water Infrastructure	-	_	-	_	-	-	_	
Drainage Collection	-	_	_	_	-	_	_	
Storm water Conveyance	-	_	_	_	-	_	_	
Attenuation	-	_	_	_	_	_	_	
Electrical Infrastructure	-	_	_	_	_	_	_	
Power Plants	_	_	_	_	_	_	_	
HV Substations	-	_	_	_	_	_	_	
HV Switching Station	-	_	_	_	_	_	_	
HV Transmission Conductors	-	_	_	_	_	_	_	
MV Substations	_	_	_	_	_	_	_	
MV Switching Stations	_	_	_	_	_	_	_	
MV Networks	_	_	_	_	_	_	_	
LV Networks	_	_	_	_	_	_	_	
Capital Spares	_	_	-	_	_	_	_	
Water Supply Infrastructure	_	_	-	_	_	_	_	
Dams and Weirs	_	_	-	_	_	_	_	
Boreholes	_	_	_	_	_	_	_	
Reservoirs	_	_	_	_	-	_	_	
Pump Stations	_	_	_	_	-	_	_	
Water Treatment Works	_	_	_	_	-	_	_	
Bulk Mains	_	_	_	_	-	_	_	
Distribution	_	_	_	_	_	_	_	
Distribution Points	_	_	_	_	_	_	_	
PRV Stations	_	_	_	_	_	_	_	
Capital Spares	_	_	_	_	_	_	_	

1	I	İ	1	i	I	ı	ı	1
Sanitation Infrastructure	_	_	-	_	-	_	_	
Pump Station	_	-	-	_	-	-	_	
Reticulation	-	-	-	_	_	_	_	
Waste Water Treatment Works	_	-	-	_	-	-	_	
Outfall Sewers	_	-	-	-	-	-	_	
Toilet Facilities	-	_	-	_	_	-	_	
Capital Spares	_	-	-	_	-	-	_	
Solid Waste Infrastructure	_	_	-	_	-	_	_	
Landfill Sites	_	_	-	_	-	_	_	
Waste Transfer Stations	_	_	-	_	_	-	_	
Waste Processing Facilities	_	_	_	_	_	_	_	
Waste Drop-off Points	_	_	_	_	_	_	_	
Waste Separation Facilities	_	_	_	_	_	_	_	
Electricity Generation Facilities	_	_	_	_	_	_	_	
Capital Spares	_	_	_	_	_	_	_	
Rail Infrastructure	_	_	_	_	_	_	_	
Rail Lines	_	_	_	_	_	_	_	
Rail Structures	_	_	_	_	_	_	_	
Rail Furniture	_	_	_	_	_	_	_	
Drainage Collection	_	_	_	_	_	_	_	
Storm water Conveyance	_	_	_	_	_	_	_	
Attenuation	_	_	_	_	_	_	_	
MV Substations	_	_	_	_	_	_	_	
LV Networks	_	_	_	_	_	_	_	
Capital Spares	_	_	_	_	_	_	_	
Coastal Infrastructure	_	_	_	_	_	_	_	
Sand Pumps	_	_	_	_	_	_	_	
Piers	_	_	_	_	_	_	_	
Revetments	_	_	_	_	_	_	_	
Promenades	_	_	_	_	_	_		
Capital Spares	_	_	_	_	_	_	_	
Information and Communication Infrastructure	_	_	_	_	_	_	_	
Data Centres	_	_	_	_	_	_	_	
Core Layers	_	_		_	_	_		
Distribution Layers	_	_	_	_	_	_		
Capital Spares	_	_	_	_	_	_	_	
Саркаі Зрагез	_	_	_	_	_	_	_	
Community Assets	_	_	_	_	_	_	_	
Community Facilities		-	_	_	_	_	_	
Halls	_	_	_	_	_	_	_	
Centres	_	_	_	_	_	_	_	
Crèches	_	_	_	_	_	_	_	
Clinics/Care Centres	_	_	_	_	_	_	_	
Fire/Ambulance Stations	_	_	_	_	_	_	_	
Testing Stations	_	_	_	_	_	_	_	
Museums	_	_	_	_	_	_	_	
Galleries	_	_	_	_	_	_	_	
Theatres	_	_	_	_	_	_		
Libraries		_	_	_	_	_	_	
Cemeteries/Crematoria	_	_	_	_	_	_	_	
Police		_	_	_	_	_	_	
Purls	_	_	_	_	_	_	_	
Pulls Public Open Space	-						_	
Nature Reserves	_	_	_	_	_	_	_	
I valuit intotives	- 1	_	_	_	-	ı –	_	I

		I	İ	I	I	I	İ	ı
Public Ablution Facilities	-	-	_	_	_	_	_	
Markets	-	_	_	_	_	_	_	
Stalls	_	_	_	_	-	_	-	
Abattoirs	_	_	_	_	-	_	-	
Airports	-	_	-	_	_	_	-	
Taxi Ranks/Bus Terminals	_	-	-	_	-	_	-	
Capital Spares	-	-	-	_	_	-	-	
Sport and Recreation Facilities	-	-	-	_	_	-	-	
Indoor Facilities	-	-	-	_	_	-	-	
Outdoor Facilities	-	-	-	_	_	-	-	
Capital Spares	-	-	_	_	_	-	-	
Heritage assets		_	-	_	-	-	_	
Monuments	-	_	_	_	_	-	-	
Historic Buildings	-	-	-	_	_	_	_	
Works of Art	-	_	_	_	_	-	_	
Conservation Areas	-	_	_	_	_	_	_	
Other Heritage	-	_	-	-	-	-	-	
Investment properties		-	-	-	-	-	-	-
Revenue Generating	_	_	-	_	_	-	-	
Improved Property	-	_	_	_	_	_	-	
Unimproved Property	-	_	-	_	_	_	-	
Non-revenue Generating	-	_	-	_	_	-	-	
Improved Property	-	-	-	-	-	-	-	
Unimproved Property	-	-	-	-	-	-	-	100
Other assets	3 416	60	-	-	-	30	30	100
Operational Buildings	3 416	60	_	_	_	30	30	
Municipal Offices	3 416	60	-	-	-	30	30	100
Pay/Enquiry Points	-	_	-	-	_	-	-	
Building Plan Offices	-	_	-	-	_	-	-	
Workshops	-	_	-	_	_	-	_	
Yards	-	_	-	_	_	-	_	
Stores	-	_	-	_	_	-	_	
Laboratories	-	_	-	_	_	_	_	
Training Centres	-	_	_	_	_	_	_	
Manufacturing Plant	-	_	-	-	_	_	_	
Depots	-	_	-	-	_	_	-	
Capital Spares	-	_	_	_	_	_	_	
Housing	-	_	_	_	_	_	_	
Staff Housing	_	_	_	-	_	_	_	
Social Housing	_	_	_	-	_	_	_	
Capital Spares	_	-	_	_	_	_	_	
Biological or Cultivated Assets		-	-	-	-	-	-	
Biological or Cultivated Assets	_	_	_	_	_	_	_	
ntangible Assets	365	400	_	_	222	200	(22)	-11.
Servitudes		-	-	-	_	-	_	
Licences and Rights	365	400	_	_	222	200	(22)	-11
Water Rights	_	_	_	_	_	_		
Effluent Licenses	_	_	_	_	_	_	_	
Solid Waste Licenses	_	_	_	_	_	_	_	
Computer Software and Applications	365	400	_	_	222	200	(22)	-11.
Load Settlement Software Applications	-	_	_	_	_	_		
Unspecified	_	_	_	_	_	_	_	
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	ĺ		Ī	ĺ	1	ĺ	1	1
Computer Equipment	- 223	- 20	_	_	_	10	10	100.0
Computer Equipment	223	20	_	_	_	10	10	100.0
Furniture and Office Equipment	325	7	_	_	_	4	4	100.0
Furniture and Office Equipment	325	7	_	-	-	4	4	100.0
Machinery and Equipment	41	10	_	_	_	5	5	100.0
Machinery and Equipment	41	10	-	-	-	5	5	100.0
Transport Assets	_	_	_	_	_	_	_	
Transport Assets	-	-	-	-	-	_	-	
<u>Libraries</u>		1	_	_	_	_	_	
Libraries	-	-	-	-	-	-	_	
Zoo's, Marine and Non-biological Animals		-	_	_	_	_	_	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	_	
Total Capital Expenditure	4 369	497	_	_	222	249	27	10.7
Funded by:								
National Government							_	
Provincial Government							_	
Parent Municipality	4 369	497		_	222	249	27	10.7
District Municipality							_	
Transfers recognised - capital	4 369	497	-	-	222	249	27	
Public contributions & donations							-	
Borrowing							-	
Internally generated funds							_	
Total Capital Funding	4 369	497	_	_	222	249	27	

References

- 1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
- 2. Include capital component of PPP unitary payment.
- 3. Include finance leases and PPP capital funding component of unitary payment
- 4. Total Capital Funding must balance with Total Capital Expenditure
- 6. Include contributions from Public Entities; e.g. Eskom

Harry Gwala Development Agency - Table F4 Monthly Budget Statement - Financial Position - M06 December

Vote Description	2017/18	Current Year 2018/19			
vote Beschpton	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands					
ASSETS					
Current assets					
Cash	4 105	14		2 436	14
Call investment deposits	11 268	_		14 079	_
Consumer debtors					
Other debtors	650	_		653	-
Current portion of long-term receivables					
Inventory					
Total current assets	16 023	14	ı	17 168	14

Non current assets					
Long-term receivables					
Investments					
Investment property					
Property, plant and equipment	4 004	97		-	97
Agricultural					
Biological					
Intangible	365	400		222	400
Other non-current assets					
Total non current assets	4 369	497	-	222	497
TOTAL ASSETS	20 392	511	_	17 390	511
LIABILITIES					
Current liabilities					
Bank overdraft					
Borrowing	5	_	_	5	_
Consumer deposits					
Trade and other payables	11 879	_	_	11 587	_
Provisions					
Total current liabilities	11 884	-	_	11 591	_
Non current liabilities					
Borrowing	_	_	_	_	_
Provisions					
Total non current liabilities	_	-	_	_	_
TOTAL LIABILITIES	11 884	_	-	11 591	_
NET ASSETS	8 509	511	_	5 799	511
NET AGGETO	0 303	311	_	3133	311
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)	8 509	511		5 799	511
Reserves					
Share capital					
TOTAL COMMUNITY WEALTH/EQUITY	8 509	511	_	5 799	511

References

- 1. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
- 2. Net assets must balance with Total Community Wealth/Equity
- 3. Include deferred tax and tax provisions

check balance - - - - -

Harry Gwala Development Agency - Table F5 Monthly Budget Statement - Cash Flows -M06 December

Description -	2017/18	Current Year 2018/19						
2000, p. 100	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YT varia
R thousands								%
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates							-	
Service charges							-	
Other revenue	474	8		_	23	4	19	515

Government - operating	8 000	15 000		4 000	8 000	7 500	500	6.
Government - capital							-	
Interest	731	300		23	303	150	153	10:
Dividends							-	
Payments								
Suppliers and employees	(12 419)	(14 499)		(1 489)	(6 085)	(7 249)	1 164	-16
Finance charges	(2)	(9)		(1)	(5)	(5)	_	
Dividends paid	()	,		()	()	()	_	
Transfers and Grants							_	
NET CACH EDOM/(LOED) OPEDATING ACTIVITIES	(3	000		0.500	0.007	400	(404)	-12
NET CASH FROM/(USED) OPERATING ACTIVITIES	217)	800	-	2 533	2 237	400	(491)	
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE							_	
Decrease (Increase) in non-current debtors							_	
Decrease (increase) other non-current receivables							_	
Decrease (increase) in non-current investments							_	
Payments								
Capital assets	(124)	(497)		_	(222)	(249)	27	-10
NET CASH FROM/(USED) INVESTING ACTIVITIES	(124)	(497)	-	-	(222)	(249)	(27)	10
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans							_	
Borrowing long term/refinancing							_	
Increase (decrease) in consumer deposits							_	
Payments								
Repayment of borrowing	(36)	_	_	_	-	_	_	
NET CASH FROM/(USED) FINANCING ACTIVITIES	(36)	-	_	-	-	-	-	
	(3							122
NET INCREASE/ (DECREASE) IN CASH HELD	(3 377)	302	_	2 533	2 015	152	1 863	
	10.750	10 750	10 750		14 504	46.264	(1	-11
Cash/cash equivalents at the year begin:	18 750	18 750	18 750	7 522	14 501	16 364	863)	0.
Cash/cash equivalents at the year end:	15 374	19 053	18 750	2 533	16 516	16 516	0	Ů.

2. PART 2- SUPPORTING DOCUMENTATION

2.1 Debtors Analysis

The entity does not render any services on behalf of the parent municipality.

2.2 Creditors Analysis

No material creditors existed as at Midyear

2.3 Allocation and Grants Receipts and Expenditure

Except for the District transfer of R8 million, no other grants we received at midyear.

2.4 Board member allowances and employment benefits

The table below presents the detailed information of the expenditure on board member allowances and staff benefits.

Harry Gwala Development Agency - Supporting Table F6 Entity Board member allowances & staff benefits - M06 December

benefits mor becomed	2017/18	Current Year 2018/19						
Summary of Employee and Board Member remuneration	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	
R thousands	A	В	С					
Remuneration								
Board Members of Entities								
Basic Salaries							-	
Pension Contributions							-	
Medical Aid Contributions							-	
Motor vehicle allowance								
Cell phone allowance							-	
Housing allowance							-	
Other benefits and allowances								
In-kind benefits							-	
Board Fees	280	350		16	188	175	13	
Sub Total - Board Members of Entities	280	350	-	16	188	175	13	
% increase		25.2%						
Senior Managers of Entities								
Basic Salaries	3 122	2 368		215	880	1 184	(304)	
Pension Contributions							_	
Medical Aid Contributions							_	

Motor vehicle allowance							_	1
Cell phone allowance								1
Housing allowance				/			-	ı
Other benefits or allowances				/			-	ı
Performance Bonus							-	1
In-kind benefits								_
Sub Total - Senior Managers of Entities	3 122	2 368	-	215	880	1 184	(304)	_
% increase		-24.2%	<u> </u>	<u> </u>	1 '	<u> </u>		1
	ļ	1	1	1	1	1		1
Other Staff of Entities		'	<u> </u>	<u> </u>	<u> </u>		<u> </u>	ı
Basic Salaries	5 658	1 389		656	2 251	695	1 556	1
Pension Contributions		1 145		139	820	573	247	1
Medical Aid Contributions		440		30	190	220	(30)	ı
Motor vehicle allowance							-	ĺ
Cell phone allowance							<u> </u>	ı
Housing allowance							-	1
Overtime							-	1
Performance Bonus							_	1
Other benefits or allowances		88		11	39	44	(5)	1
In-kind benefits								
Sub Total - Other Staff of Entities	5 658	3 062	-	836	3 300	1 531	1 769	
% increase		-45.9%				'		1
Total Municipal Entities remuneration	9 060	5 780	_	1 067	4 368	2 890	1 478	_ _
Unpaid salary, allowances & benefits in arrears:								1

2.5 Capital Programme Performance

Capital expenditure is as a result of Mscoa softwares i.e Pastel Accounting Modules.

2.6 Other supporting documents

The table below presents the actual figured for the period ending at 31 December 2018 and the revised projections till year end.

Harry Gwala Development Agency - Supporting	Table F7 Entity monthly actuals & revised targets - M06 December
Description	Current Year 2018/19

	July	August	Sept.	October	November	December	January	Febru
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted	Adjus
R thousands	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budg
Revenue By Source								
Service charges								
Rental of facilities and equipment								
Other revenue	_	23	_	_	_	_		
Gains on disposal of PPE								
Total Revenue	_	23	_	_	_	_	_	
Expenditure By Type						1		
Employee related costs	620	603	659	625	623	051		
Remuneration of Board Members	25	22	25	19	32	16		
Debt impairment								
Depreciation & asset impairment	60	63	61	65	60	64		
Finance charges	1	1	1	1	1	1		
Dividends paid								
Bulk purchases								
Other materials								
Contracted services	39	31	31	61	31	31		
Transfers and grants								
Other expenditure	239	62	105	206	375	391		
Loss on disposal of PPE								
Total expenditure	983	782	882	976	1 123	1 554	_	
0 % 1								
Capital expenditure		222						
Capital assets	_	222	-	-	-	-	_	
Total capital expenditure	_	222	_	_	-	_	_	
Cook flow								
Cash flow								
Ratepayers and other		2	1					
Grants	-	000	000	1 000	-			
Interest	55	55	57	57	57			
Suppliers, employees and other	(923)	(734)	(880)	(1 000)	062)			
Finance charges	(1)	(1)	(1)	(1)	(1)			
Dividends paid	(')	(1)	(1)	(')	(')			
NET CASH FROM/(USED) OPERATING ACTIVITIES	(868)	1 321	176	56	(1 006)	_	_	
Decrease (increase) other non-current receivables	(000)	UL 1	170	30	000)		_	
Decrease (increase) in non-current investments								
Proceeds on disposal of PPE								
Capital assets	_	(222)	-	-	-	-		
NET CASH FROM/(USED) INVESTING ACTIVITIES	_	(222)	_	_	_	_	_	
Borrowing long term/refinancing/short term	-	-	-	-	-			
Repayment of borrowing								
Increase in consumer deposits								
NET CASH FROM/(USED) FINANCING ACTIVITIES	-	-	-	-	-	-	-	
NET INCREASE/ (DECREASE) IN CASH HELD	(000)	1	476		(1			
	(868)	099	176	56	006)	_	-	<u> </u>

2.7 Chief executive officer quality certification

Quality Certificate	
I	, chief executive officer of Harry Gwala Development Agency, here by certify that;
The midyear	budget & performance assessment
For the month of Dece the regulations under t	ember of 2018 has been prepared in accordance with the Municipal Finance Management Act and he Act.
Print name	
Chief executive officer	of: Harry Gwala Development Agency.
Signature:	
Date:	